This [chapter] suggests a framework for relating certain differences between American and English systems of education to the prevailing norms of upward mobility in each country. Others have noted the tendency of educational systems to support prevailing schemes of stratification, but this discussion concerns specifically the manner in which the accepted mode of upward mobility shapes the school system directly and indirectly through its effects on the values which implement social control.

Two ideal-typical normative patterns of upward mobility are described and their ramifications in the general patterns of stratification and social control are suggested. In addition to showing relationships among a number of differences between American and English schooling, the ideal-types have broader implications than those developed in this [chapter]: they suggest a major dimension of stratification which might be profitably incorporated into a variety of studies in social class, and they readily can be applied in further comparisons between other countries.

The Nature of Organizing Norms

Many investigators have concerned themselves with rates of upward mobility in specific countries or internationally, and with the manner in which school systems facilitate or impede such mobility. But preoccupation with the extent of mobility has precluded equal attention to the predominant modes of mobility. The central assumption underlying this [chapter] is that within a formally open class system that provides for mass education, the organizing folk norm which defines the accepted mode of upward mobility is a crucial factor in shaping the school system, and may be even more crucial than the extent of upward mobility. In England and the United States there appear to be different organizing folk norms, here termed

sponsored mobility and contest mobility, respectively. Contest mobility is a system in which elite status is the prize in an open contest and is taken by the aspirants' own efforts. While the "contest" is governed by some rules of fair play, the contestants have wide latitude in the strategies they may employ. Since the "prize" of successful upward mobility is not in the hands of an established elite to give out, the latter cannot determine who shall attain it and who shall not. Under sponsored mobility elite recruits are chosen by the established elite or their agents, and elite status is given on the basis of some criterion of supposed merit and cannot be taken by any amount of effort or strategy. Upward mobility is like entry into a private club where each candidate must be "sponsored" by one or more of the members. Ultimately the members grant or deny upward mobility on the basis of whether they judge the candidate to have those qualities they wish to see in fellow members.

Before elaborating this distinction, it should be noted that these systems of mobility are ideal types designed to clarify observed differences in the predominantly similar English and American systems of stratification and education. But as organizing norms these principles are assumed to be present at least implicitly in people's thinking, guiding their judgments of what is appropriate on many specific matters. Such organizing norms do not correspond perfectly with the objective characteristics of the societies in which they exist, nor are they completely independent of them. From the complex interplay of social and economic conditions and ideologies, people in a society develop a highly simplified conception of the way in which events take place. This conception of the "natural" is translated into a norm—the "natural" becomes what "ought" to be—and in turn imposes a strain toward consistency upon relevant aspects of the society. Thus the norm acts back upon the objective conditions to which it refers and has ramifying effects upon directly and indirectly related features of the society.

In brief, the conception of an ideal-typical organizing norm involves the following propositions: (1) The ideal types are not fully exemplified in practice since they are normative systems, and no normative system can be devised so as to cope with all empirical exigencies. (2) Predominant norms usually compete with less ascendant norms engendered by changes and inconsistencies in the underlying social structure. (3) Though not fully explicit, organizing folk norms are reflected in specific value judgments. Those judgments which the relevant people regard as having a convincing ring to them, irrespective of the logic expressed, or which seem to require no extended argumentation may be presumed to reflect the prevailing folk norms. (4) The predominant organizing norms in one segment of society are functionally related to those in other segments.

Two final qualifications concerning the scope of this [chapter]: First, the organizing folk norm of upward mobility affects the school system because one of the latter's functions is the facilitation of mobility. Since this is only one of several social functions of the school, and not the most important function in the societies under examination, only a very partial accounting of the whole set of forces making for similarities and differences in the school systems of the United States and England is possible here. Only those differences which directly or indirectly reflect the performance of the mobility function are noted. Second, the concern of this [chapter] is with the current dynamics of the situation in the two countries rather than with their historical development.

**Distinctions Between the Two Norms**

Contest mobility is like a sporting event in which many compete for a few recognized prizes. The contest is judged to be fair only if all the players compete on an equal footing. Victory must be won solely by one's own efforts. The most satisfactory outcome is not necessarily a victory of the most able, but of the most deserving. The tortoise who defeats the hare is a folk-prototype of the deserving sportsman. Enterprise, initiative, perseverance, and craft are admirable qualities if they allow the person who is initially at a
disadvantage to triumph. Even clever manipulation of the rules may be admired if it helps the contestant who is smaller or less muscular or less rapid to win. Applied to mobility, the contest norm means that victory by a person of moderate intelligence accomplished through the use of common sense, craft, enterprise, daring, and successful risk taking is more appreciated than victory by the most intelligent or the best educated.

Sponsored mobility, in contrast, rejects the pattern of the contest and favors a controlled selection process. In this process the elite or their agents, deemed to be best qualified to judge merit, choose individuals for elite status who have the appropriate qualities. Individuals do not win or seize elite status; mobility is rather a process of sponsored induction into the elite.

Pareto had this sort of mobility in mind when he suggested that a governing class might dispose of persons potentially dangerous to it by admitting them to elite membership, provided that the recruits change character by adopting elite attitudes and interests. Danger to the ruling class would seldom be the major criterion for choice of elite recruits. But Pareto assumed that the established elite would select whom they wished to enter their ranks and would inculcate the attitudes and interests of the established elite in the recruits.

The governing objective of contest mobility is to give elite status to those who earn it, while the goal of sponsored mobility is to make the best use of the talents in society by sorting persons into their proper niches. In different societies the conditions of competitive struggle may reward quite different attributes, and sponsored mobility may select individuals on the basis of such diverse qualities as intelligence or visionary capability, but the difference in principle remains the same.

Under the contest system society at large establishes and interprets the criteria of elite status. If one wishes to have his status recognized he must display certain credentials which identify his class to those about him. The credentials must be highly visible and require no special skill for their assessment, since credentials are presented to the masses. Material possession and mass popularity are altogether appropriate credentials in this respect, and any special skill which produces a tangible product and which can easily be assessed by the untrained will do. The nature of sponsored mobility precludes these procedures, but assigns to credentials instead the function of identifying elite members to one another. Accordingly, the ideal credentials are special skills that require the trained discrimination of the elite for their recognition. In this case, intellectual, literary, or artistic excellencies, which can be appraised only by those trained to appreciate them, are fully suitable credentials. Concentration on such skills lessens the likelihood that an interloper will succeed in claiming the right to elite membership on grounds of the popular evaluation of his competence.

In the sporting event there is special admiration for the slow starter who makes a dramatic finish, and many of the rules are designed to insure that the race should not be declared over until it has run its full course. Contest mobility incorporates this disapproval of premature judgments and of anything that gives special advantage to those who are ahead at any point in the race. Under sponsored mobility, fairly early selection of only the number of persons necessary to fill anticipated vacancies in the elite is desirable. Early selection allows time to prepare the recruits for their elite position. Aptitudes, inherent capacities, and spiritual gifts can be assessed fairly early in life by techniques ranging from divination to the most sophisticated psychological test, and the more naive the subjects at the time of selection the less likely are their talents to be blurred by differential learning or conspiracy to defeat the test. Since elitists take the initiative in training recruits, they are more interested in the latter’s capabilities than in what they will do with them on their own, and they are concerned that no one else should first have an opportunity to train the recruits’ talents in the wrong direction. Contest mobility tends to delay the final award as long as practicable to permit a fair race; sponsored mobility tends to place the time of recruitment as early in life as practicable to insure control over selection and training.
Systems of sponsored mobility develop most readily in societies with but a single elite or with a recognized elite hierarchy. When multiple elites compete among themselves the mobility process tends to take the contest pattern, since no group is able to command control of recruitment. Sponsored mobility further depends upon a social structure that fosters monopoly of elite credentials. Lack of such monopoly undercuts sponsorship and control of the recruitment process. Monopoly of credentials in turn is typically a product of societies with well-entrenched traditional aristocracies employing such credentials as family line and bestowable title which are intrinsically subject to monopoly, or of societies organized on large-scale bureaucratic lines permitting centralized control of upward social movement.

English society has been described as the juxtaposition of two systems of stratification, the urban industrial class system and the surviving aristocratic system. While the sponsored mobility pattern reflects the logic of the latter, our impression is that it pervades popular thinking rather than merely coexisting with the logic of industrial stratification. Patterns imported into an established culture tend to be reshaped, as they are assimilated, into consistency with the established culture. Thus it may be that changes in stratification associated with industrialization have led to alterations in the rates, the specific means, and the rules of mobility, but that these changes have been guided by the but lightly challenged organizing norm of sponsored mobility.

**SOCIAL CONTROL AND THE TWO NORMS**

Every society must cope with the problem of maintaining loyalty to its social system and does so in part through norms and values, only some of which vary by class position. Norms and values especially prevalent within a given class must direct behavior into channels that support the total system, while those that transcend strata must support the general class differential. The way in which upward mobility takes place determines in part the kinds of norms and values that serve the indicated purposes of social control in each class and throughout the society.

The most conspicuous control problem is that of ensuring loyalty in the disadvantaged classes toward a system in which their members receive less than a proportional share of society’s goods. In a system of contest mobility this is accomplished by a combination of futuristic orientation, the norm of ambition, and a general sense of fellowship with the elite. Each individual is encouraged to think of himself as competing for an elite position so that loyalty to the system and conventional attitudes are cultivated in the process of preparation for this possibility. It is essential that this futuristic orientation be kept alive by delaying a sense of final irreparable failure to reach elite status until attitudes are well established. By thinking of himself in the successful future, the elite aspirant forms considerable identification with elitists, and evidence that they are merely ordinary human beings like himself helps to reinforce this identification as well as to keep alive the conviction that he himself may someday succeed in like manner. To forestall rebellion among the disadvantaged majority, then, a contest system must avoid absolute points of selection for mobility and immobility and must delay clear recognition of the realities of the situation until the individual is too committed to the system to change radically. A futuristic orientation cannot, of course, be inculcated successfully in all members of lower strata, but sufficient internalization of a norm of ambition tends to leave the unambitious as individual deviants and to forestall the latters’ formation of a genuine subcultural group able to offer collective threat to the established system. Where this kind of control system operates rather effectively it is notable that organized or gang deviancy is more likely to take the form of an attack upon the conventional or moral order rather than upon the class system itself. Thus the United States has its “beatniks” who repudiate ambition and most worldly values and its delinquent and criminal gangs who try to evade the limitations imposed by conventional means, but very few active revolutionaries.

These social controls are inappropriate in a system of sponsorship since the elite recruits are
chosen from above. The principal threat to the 

system would lie in the existence of a strong 

group, the members of whom sought to take elite 

positions themselves. Control under this system 

is maintained by training the “masses” to regard 

themselves as relatively incompetent to manage 

society, by restricting access to the skills and 

manners of the elite, and by cultivating belief in 

the superior competence of the elite. The earlier 

that selection of the elite recruits is made, the 

sooner others can be taught to accept their inferi-

ority and to make “realistic” rather than phantasy 

plans. Early selection prevents raising the hopes 

of large numbers of people who might otherwise 

become the discontented leaders of a class chal-

lenging the sovereignty of the established elite. If 

it is assumed that the difference in competence 

between masses and elite is seldom so great as to 

support the usual differences in the advantages 

accruing to each, \(^1\), then the differences must be 

artificially augmented by discouraging acquisi-

tion of elite skills by the masses. Thus a sense of 

mystery about the elite is a common device for 

support in the masses the illusion of a much 

greater hiatus of competence than in fact exists. 

While elitists are unlikely to reject a system 

that benefits them, they must still be restrained 

from taking such advantage of their favorable sit-

uation as to jeopardize the entire elite. Under the 

sponsorship system the elite recruits—who are 

selected early, freed from the strain of competitive 

struggle, and kept under close supervision—may 

be thoroughly indoctrinated in elite culture. A 

norm of paternalism toward inferiors may be 

inculcated, a heightened sensitivity to the good 

opinion of fellow elitists and elite recruits may be 

cultivated, and the appreciation of the more com-

plex forms of aesthetic, literary, intellectual, and 

sporting activities may be taught. Norms of cour-

tesy and altruism easily can be maintained under 

sponsorship since elite recruits are not required to 

compete for their standing and since the elite may 

deny high standing to those who strive for posi-

tion by “unseemly” methods. The system of spon-

orship provides an almost perfect setting for the 

development of an elite culture characterized by a 

sense of responsibility for “inferiors” and for pres-

ervation of the “finer things” of life. 

Elite control in the contest system is more diff-

cult since there is no controlled induction and 

apprenticeship. The principal regulation seems to 

lie in the insecurity of elite position. In a sense 

there is no “final arrival” because each person 

may be displaced by newcomers throughout his 

life. The limited control of high standing from 

above prevents the clear delimitation of levels in 

the class system, so that success itself becomes 

relative: each success, rather than an accom-

plishment, serves to qualify the participant for 

competition at the next higher level. \(^1\) The 

restraints upon the behavior of a person of high 

standing, therefore, are principally those appli-

cable to a contestant who must not risk the 

“ganging up” of other contestants, and who must 

pay some attention to the masses who are fre-

quently in a position to impose penalties upon 

him. But any special norm of paternalism is hard 

to establish since there is no dependable proce-

dure for examining the means by which one 

achieves elite credentials. While mass esteem is 

an effective brake upon over-exploitation of 

position, it rewards scrupulously ethical and 

altruistic behavior much less than evidence of 

fellow-feeling with the masses themselves. 

Under both systems, unscrupulous or disrepu-

table persons may become or remain members of 

the elite, but for different reasons. In contest 
mobility, popular tolerance of a little craftiness in 

the successful newcomer, together with the fact 

that he does not have to undergo the close scru-

tiny of the old elite, leaves considerable leeway 

for unscrupulous success. In sponsored mobility, 

the unpromising recruit reflects unfavorably on 

the judgments of his sponsors and threatens the 

myth of elite omniscience; consequently he may 

be tolerated and others may “cover up” for his 

deficiencies in order to protect the unified front 

of the elite to the outer world. 

Certain of the general values and norms of 

any society reflect emulation of elite values by 

the masses. Under sponsored mobility, a good 
deal of the protective attitudes toward and inter-

est in classical subjects percolates to the masses. 

Under contest mobility, however, there is not the 
same degree of homogeneity of moral, aesthetic, 

and intellectual values to be emulated, so that the
conspicuous attribute of the elite is its high level of material consumption—emulation itself follows this course. There is neither effective incentive nor punishment for the elitist who fails to interest himself in promoting the arts or literary excellence, or who continues to maintain the vulgar manners and mode of speech of his class origin. The elite has relatively less power and the masses relatively more power to punish or reward a man for his adoption or disregard of any special elite culture. The great importance of accent and of grammatical excellence in the attainment of high status in England as contrasted with the twangs and drawls and grammatical ineptitude among American elites is the most striking example of this difference. In a contest system, the class order does not function to support the quality of aesthetic, literary, and intellectual activities; only those well versed in such matters are qualified to distinguish authentic products from cheap imitations. Unless those who claim superiority in these areas are forced to submit their credentials to the elite for evaluation, poor quality is often honored equally with high quality and class prestige does not serve to maintain an effective norm of high quality.

This is not to imply that there are no groups in a “contest” society devoted to the protection and fostering of high standards in art, music, literature, and intellectual pursuits, but that such standards lack the support of the class system which is frequently found when sponsored mobility prevails. In California, the selection by official welcoming committees of a torch singer to entertain a visiting king and queen and “can-can” dancers to entertain Mr. Khrushchev illustrates how American elites can assume that high prestige and popular taste go together.

**Formal Education**

Returning to the conception of an organizing ideal norm, we assume that to the extent to which one such norm of upward mobility is prevalent in a society there are constant strains to shape the educational system into conformity with that norm. These strains operate in two fashions: directly, by blinding people to alternatives and coloring their judgments of successful and unsuccessful solutions to recurring educational problems; indirectly, through the functional interrelationships between school systems and the class structure, systems of social control, and other features of the social structure which are neglected in this [chapter].

The most obvious application of the distinction between sponsored and contest mobility norms affords a partial explanation for the different policies of student selection in the English and American secondary schools. Although American high school students follow different courses of study, and a few attend specialized schools, a major educational preoccupation has been to avoid any sharp social separation between the superior and inferior students and to keep the channels of movement between courses of study as open as possible. Recent criticisms of the way in which superior students may be thereby held back in their development usually are nevertheless qualified by the insistence that these students must not be withdrawn from the mainstream of student life. Such segregation offends the sense of fairness implicit in the contest norm and also arouses the fear that the elite and future elite will lose their sense of fellowship with the masses. Perhaps the most important point, however, is that schooling is presented as an opportunity, and making use of it depends primarily on the student’s own initiative and enterprise.

The English system has undergone a succession of liberalizing changes during this century, but all of them have retained the attempt to sort out early in the educational program the promising from the unpromising so that the former may be segregated and given a special form of training to fit them for higher standing in their adult years. Under the Education Act of 1944, a minority of students has been selected each year by means of a battery of examinations popularly known as “eleven plus,” supplemented in varying degrees by grade school records and personal interviews, for admission to grammar schools. The remaining students attend secondary modern or technical
schools in which the opportunities to prepare for college or to train for the more prestigious occupations are minimal. The grammar schools supply what by comparative standards is a high quality of college preparatory education. Of course, such a scheme embodies the logic of sponsorship, with early selection of those destined for middle-class and higher-status occupations, and specialized training to prepare each group for its destined class position. This plan facilitates considerable mobility, and recent research reveals surprisingly little bias against children from manual laboring-class families in the selection for grammar school, when related to measured intelligence. It is altogether possible that adequate comparative study would show a closer correlation of school success with measured intelligence and a lesser correlation between school success and family background in England than in the United States. While selection of superior students for mobility opportunity is probably more efficient under such a system, the obstacles for persons not so selected of “making the grade” on the basis of their own initiative or enterprise are probably correspondingly greater.

That the contrasting effects of the two systems accord with the social control patterns under the two mobility norms is indicated by studies of student ambitions in the United States and in England. Researches in the United States consistently show that the general level of occupational aspiration reported by high school students is quite unrealistic in relation to the actual distribution of job opportunities. Comparative study in England shows much less “phantasy” aspiration, and specifically indicates a reduction in aspirations among students not selected following the “eleven-plus” examination. One of the by-products of the sponsorship system is the fact that at least some students from middle-class families whose parents cannot afford to send them to private schools suffer severe personal adjustment problems when they are assigned to secondary modern schools on the basis of this selection procedure.

This well-known difference between the British sorting at an early age of students into grammar and modern schools and the American comprehensive high school and junior college is the clearest application of the distinction under discussion, but the organizing norms penetrate more deeply into the school systems than is initially apparent. The most telling observation regarding the direct normative operation of these principles would be evidence to support the author’s impression that major critics of educational procedures within each country do not usually transcend the logic of their respective mobility norms. Thus the British debate about the best method for getting people sorted according to ability, without proposing that elite station should be open to whosoever can ascend to it. Although fear of “sputnik” in the United States introduced a flurry of suggestions for sponsored mobility schemes, the long-standing concern of school critics has been the failure to motivate students adequately. Preoccupation with motivation appears to be an intellectual application of the folk idea that people should win their station in society by personal enterprise.

The functional operation of a strain toward consistency with the organizing norms of upward mobility may be illustrated by several other features of the school systems in the two countries. First, the value placed upon education itself differs under the two norms. Under sponsored mobility, schooling is valued for its cultivation of elite culture, and those forms of schooling directed toward such cultivation are more highly valued than others. Education of the non-elite is difficult to justify clearly and tends to be half-hearted, while maximum educational resources are concentrated on “those who can benefit most from them”—in practice, this means those who can learn the elite culture. The secondary modern schools in England have regularly suffered from less adequate financial provision, a higher student-teacher ratio, fewer well-trained teachers, and a general lack of prestige in comparison with the grammar schools.

Under contest mobility in the United States, education is valued as a means of getting ahead, but the contents of education are not highly valued in their own right. Over a century ago
Tocqueville commented on the absence of an hereditary class “by which the labors of the intellect are held in honor.” He remarked that consequently a “middling standard is fixed in America for human knowledge.” And there persists in some measure the suspicion of the educated man as one who may have gotten ahead without really earning his position. In spite of recent criticisms of lax standards in American schools, it is in keeping with the general mobility pattern that a Gallup Poll taken in April, 1958, reports that school principals are much more likely to make such criticisms than parents. While 90 percent of the principals thought that “our schools today demand too little work from the students,” only 51 percent of the parents thought so, with 33 percent saying that the work was about right and six percent that schools demanded too much work.

Second, the logic of preparation for a contest prevails in United States schools, and emphasizes keeping everyone in the running until the final stages. In primary and secondary schools the assumption tends to be made that those who are learning satisfactorily need little special attention while the less successful require help to be sure that they remain in the contest and may compete for the final stakes. As recently as December, 1958, a nationwide Gallup Poll gave evidence that this attitude had not been radically altered by the international situation. When asked whether or not teachers should devote extra time to the bright students, 26 percent of the respondents replied “yes” and 67 percent, “no.” But the responses changed to 86 percent “yes” and only nine percent “no” when the question was asked concerning “slow students.”

In western states the junior college offers many students a “second chance” to qualify for university, and all state universities have some provision for substandard high school students to earn admission.

The university itself is run like the true contest: standards are set competitively, students are forced to pass a series of trials each semester, and only a minority of the entrants achieve the prize of graduation. This pattern contrasts sharply with the English system in which selection is supposed to be relatively complete before entrance to university, and students may be subject to no testing whatsoever for the first year or more of university study. Although university completion rates have not been estimated accurately in either country, some figures are indicative of the contrast. In American institutions of higher learning in 1957–1958, the ratio of bachelor’s and first-professional degrees to the number of first-degree-credit enrollments in the fall four years earlier was reported to be .610 for men and .488 for women. The indicated 39 and 51 percent drop-out rates are probably underestimates because transfers from two-year junior colleges swell the number of degrees without being included in first-time enrollments. In England, a study of the careers of individual students reports that in University College, London, almost 82 percent of entering students between 1948 and 1951 eventually graduated with a degree. A similar study a few years earlier at the University of Liverpool shows a comparative figure of almost 87 percent. Under contest mobility, the object is to train as many as possible in the skills necessary for elite status so as to give everyone a chance to maintain competition at the highest pitch. Under sponsored mobility, the objective is to indoctrinate elite culture in only those presumably who will enter the elite, lest there grow a dangerous number of “angry young men” who have elite skills without elite station.

Third, systems of mobility significantly affect educational content. Induction into elite culture under sponsored mobility is consistent with an emphasis on school esprit de corps which is employed to cultivate norms of intra-class loyalty and elite tastes and manners. Similarly, formal schooling built about highly specialized study in fields wholly of intellectual or aesthetic concern and of no “practical” value serves the purpose of elite culture. Under contest mobility in the United States, in spite of frequent faculty endorsement of “liberal education,” schooling tends to be evaluated in terms of its practical benefits and to become, beyond the elementary level, chiefly vocational. Education does not so much provide what is good in itself as those...
skills, especially vocational skills, presumed to be necessary in the competition for the real prizes of life.

These contrasts are reflected in the different national attitudes toward university students who are gainfully employed while in school. More students in the United States than in Britain are employed part-time, and relatively fewer of the American students receive subsidies toward subsistence and living expenses. The most generous programs of state aid in the United States, except those applying to veterans and other special groups, do not normally cover expenses other than tuition and institutional fees. British maintenance grants are designed to cover full living expenses, taking into account parental ability to pay. Under sponsored mobility, gainful employment serves no apprenticeship or testing function, and is thought merely to prevent students from gaining the full benefit of their schooling. L. J. Parry speaks of the general opposition to student employment and asserts that English university authorities almost unanimously hold that “if a person must work for financial reasons, he should never spend more than four weeks on such work during the whole year.”

Under contest mobility, success in school work is not viewed as a sufficient test of practical merit, but must be supplemented by a test in the world of practical affairs. Thus in didactic folk tales the professional engineer also proves himself to be a superior mechanic, the business tycoon a skillful behind-the-counter salesman. By “working his way through school” the enterprising student “earns” his education in the fullest sense, keeps in touch with the practical world, and gains an apprenticeship into vocational life. Students are often urged to seek part-time employment, even when there is no financial need, and in some instances schools include paid employment as a requirement for graduation. As one observer describes the typical American view, a student willing to work part-time is a “better bet” than “the equally bright student who receives all of his financial support from others.”

Finally, training in “social adjustment” is peculiar to the system of contest mobility. The reason for this emphasis is clear when it is understood that adjustment training presumably prepares students to cope with situations for which there are no rules of intercourse or for which the rules are unknown, but in which the good opinions of others cannot be wholly ignored. Under sponsored mobility, elite recruits are inducted into a homogeneous stratum within which there is consensus regarding the rules, and within which they succeed socially by mastering these rules. Under contest mobility, the elite aspirant must relate himself both to the established elite and to the masses, who follow different rules, and the elite itself is not sufficiently homogeneous to evolve consensual rules of intercourse. Furthermore, in the contest the rules may vary according to the background of the competitor, so that each aspirant must successfully deal with persons playing the game with slightly different rules. Consequently, adjustment training is increasingly considered to be one of the important skills imparted by the school system. That the emphasis on such training has had genuine popular support is indicated by a 1945 Fortune poll in which a national sample of adults was asked to select the one or two things that would be very important for a son of theirs to get out of college. Over 87 percent chose “Ability to get along with and understand people,” and this answer was the most frequently chosen as the very most important thing to get out of college. In this respect, British education may provide better preparation for participation in an orderly and controlled world, while American education may prepare students more adequately for a less ordered situation. The reputedly superior ability of “Yankees” to get things done seems to imply such ability.

To this point the discussion has centered on the tax-supported school systems in both countries, but the different place and emphasis of the privately supported secondary schools can also be related to the distinction between sponsored and contest mobility. Since private secondary schools in both countries are principally vehicles for transmitting the marks of high family status, their mobility function is quite tangential. Under
contest mobility, the private schools presumably should have little or no mobility function. On the other hand, if there is to be mobility in a sponsored system, the privately controlled school populated largely with the children of elite parents would be the ideal device through which to induct selectees from lower levels into elite status. By means of a scholarship program, promising members of lesser classes could be chosen early for recruitment. The English “public” schools, in fact, have incorporated into their charters provisions to insure that a few boys from lesser classes will enter each year. Getting one’s child into a “public” school, or even into one of the less prestigious private schools, assumes an importance in England relatively unknown in the United States. If the children cannot win scholarships the parents often make extreme financial sacrifices in order to pay the cost of this relatively exclusive education.²⁹

How much of a role private secondary schools have played in mobility in either country is difficult to determine. American studies of social mobility usually omit information on private versus tax-supported secondary school attendance, and English studies showing the advantage of “public” school attendance generally fail to distinguish between the mobile and the non-mobile in this respect. However, during the nineteenth century the English “public” schools were used by nouveaux riches members of the manufacturing classes to enable their sons to achieve unqualified elite status.³⁰ In one sense, the rise of the manufacturing classes through free enterprise introduced a large measure of contest mobility which threatened to destroy the traditional sponsorship system. But by using the “public” schools in this fashion they bowed to the legitimacy of the traditional system—an implicit acknowledgement that upward mobility was not complete without sponsored induction. Dennis Brogan speaks of the task of the “public” schools in the nineteenth century as “the job of marrying the old English social order to the new.”³¹

With respect to mobility, the parallel between the tax-supported grammar schools and the “public” schools in England is of interest. The former in important respects have been patterned after the latter, adopting their view of mobility but making it a much larger part of their total function. Generally, the grammar schools are the vehicle for sponsored mobility throughout the middle ranges of the class system, modelled after the pattern of the “public” schools which remain the agencies for sponsored mobility into the elite.

CONCLUSION:

SUGGESTIONS FOR RESEARCH

The foregoing discussion is broadly impressionistic and speculative, reflecting more the general impression of an observer of both countries than a systematic exploration of data. Relevant data of a variety of sorts are cited above, but their use is more illustrative than demonstrative. However, several lines of research are suggested by this tentative analysis. One of these is an exploration of different channels of mobility in both England and the United States in an attempt to discover the extent to which mobility corresponds to the mobility types. Recruitment to the Catholic priesthood, for example, probably strictly follows a sponsorship norm regardless of the dominant contest norm in the United States.

The effect of changes in the major avenues of upward mobility upon the dominant norms requires investigation. The increasing importance of promotion through corporation hierarchies and the declining importance of the entrepreneurial path of upward mobility undoubtedly compromise the ideal pattern of contest mobility. The growing insistence that higher education is a prerequisite to more and more occupations is a similar modification. Yet, there is little evidence of a tendency to follow the logic of sponsorship beyond the bureaucratic selection process. The prospect of a surplus of college-educated persons in relation to jobs requiring college education may tend to restore the contest situation at a higher level, and the further possibility that completion of higher education may be more determined by motivational factors than by capacity suggests that the contest pattern continues within the school.

In England, on the other hand, two developments may weaken the sponsorship system. One is
positive response to popular demand to allow more children to secure the grammar school type of training, particularly by including such a program in the secondary modern school. The other is introduction of the comprehensive secondary school; relatively uncommon at present but a major plank in the labour party’s education platform, it remains to be determined whether the comprehensive school in England will take a distinctive form and serve a distinctive function, which preserves the pattern of sponsorship, or will approximate the present American system.

Finally, the assertion that these types of mobility are embedded in the genuine folk norms requires specific investigation. Here, a combination of direct study of popular attitudes and content analysis of popular responses to crucial issues would be useful. Perhaps the most significant search would be for evidence showing what courses of action require no special justification or explanation because they are altogether “natural” and “right,” and what courses of action, whether approved or not, require special justification and explanation. Such evidence, appropriately used, would show the extent to which the patterns described are genuine folk norms rather than mere by-products of particular structural factors. It would also permit determination of the extent to which acceptance of the folk norms is diffused among the different segments of the populations.

NOTES

3. Reference is made throughout the chapter to “elite” and “masses.” The generalizations, however, are intended to apply throughout the stratification continuum to relations between members of a given class and the class or classes above it. Statements about mobility are intended in general to apply to mobility from manual to middle-class levels, lower-middle to upper-middle class, and so on, as well as into the strictly elite groups. The simplified expressions avoid the repeated use of cumbersome and involved statements which might otherwise be required.
5. Geoffrey Gorer remarks on the favorable evaluation of the successful gamble in American culture: “Gambling is also a respected and important component in many business ventures. Conspicuous improvement in a man’s financial position is generally attributed to a lucky combination of industry, skill, and gambling, though the successful gambler prefers to refer to his gambling as ‘vision.’” The American People (New York: Norton, 1948), p. 178.
8. At one time in the United States a good many owners of expensive British Jaguar automobiles carried large signs on the cars identifying the make. Such a display would have been unthinkable under a sponsored mobility system since the Jaguar owner would not care for the esteem of persons too uninformed to tell a Jaguar from a less prestigious automobile.
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11. D. V. Glass, editor, Social Mobility in Britain (Glencoe, IL: Free Press, 1954), pp. 144–145, reports studies showing only small variations in intelligence between occupational levels.
17. Pointed out by Hilde Himmelweit in private communication.
20. An earlier Gallup Poll has disclosed that 62 percent of the parents opposed stiffened college entrance requirements while only 27 percent favored them. Reported in Time (April 14, 1958), p. 45.
27. Adjustment training is not a necessary accompaniment of contest mobility. The shift during the last half century toward the increased importance of social acceptability as an elite credential has brought such training into correspondingly greater prominence.
29. For one account of the place of “public” schools in the English educational system, see Dennis Brogen, The English People. New York: Knopf, 1943, pp. 18–56.
30. A. H. Halsey of Birmingham University has called my attention to the importance of this fact.